Autora: Greice de Carli Roman

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Orientadora: Profa. Dra. Sabrina dos Santos Marczak

Coorientadora: Dra. Josiane Kroll

Comissão Examinadora: Prof. Dr. Avelino Francisco Zorzo (PPGCC/PUCRS) e Profa. Dra. Rafaela Mantovani Fontana (UFPR).

Resumo:

The Agile Manifesto was proposed in February 2001 having in mind small and collocated teams. However agile has also been put in practice in other settings (e.g. large teams, distributed teams, complex systems) under the term 'Large-Scale Agile Development' (LSAD). There is no clear definition for and understanding of how agility is present in this setting. Thus, our work fills in this gap aiming to characterize agility in LSAD. We conducted an study organized in two phases. In Phase 1, named Theoretical Base, we conducted the state-of-the-art of the area. In Phase 2, named Empirical Study, we conducted two investigations: a field study in a large-scale agile company to identify how agility was developed during the transformation process of the company to this new approach and a focus group to identify how large-scale agile teams that have been using agile for a certain while perceive themselves in terms of maturity in agile aspects. Findings contribute to researchers and professionals better understand how agility is defined and perceived in large settings. This knowledge is useful for those who want to enter the agile journey in such similar environments and for researchers aiming to further explore the topic.